

Ontario Horse Racing Industry Performance Results

[Fiscal Year 2021-22 Q3: April 1, 2021, to January 1, 2022]

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PERFORMANCE MANAGEMENT EXCELLENCE GROUP (PMEG)



BACKGROUND

The Performance Management Excellence Group or "PMEG" is a horse racing industry working group, established and led by the Ontario Lottery and Gaming Corporation (OLG) with representation from government agencies, that is committed to building a sustainable horse racing industry by providing up-to-date facts and information related to the horse racing sector in Ontario.

OVERARCHING GOAL

Contributing to the efficient and effective management of funding through a systematic and integrated approach to performance reporting.

- <u>Vision</u>: To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario
- Mission: Building a sustainable horse racing industry in Ontario through fact-based decision making
- <u>Values</u>: Accountability, Integrity, Respect, Transparency

Members:

Ontario Lottery & Gaming Corporation (OLG)

Ministry of Finance (MOF)

Alcohol and Gaming Commission of Ontario (AGCO)



KPIs (KEY PERFORMANCE INDICATORS) DEFINED



KPI#	Metric Name Definition					
		More self-sufficient sector that sustains jobs				
1	Gross Bet on Ontario Races	Total gross wagering on races held at Ontario racetracks	M\$			
2	Gross Wagering Commissions to Racetracks	Total commission revenues received by Ontario racetracks via all sources Note: includes commissions from Ontarians wagering on Ontario races, Ontarians wagering on races outside Ontario, and bettors outside Ontario wagering on Ontario races	M\$			
3	Total Count of Tickets Sold at Racetracks	Total number of wagering tickets sold live at all racetracks across Ontario	Count			
4	Total # of Unique Starters	Total # of unique horses starting a race in Ontario	Count			
5	Total Number of Registered Foals	# of foals registered with Ontario breeding associations	Count			
6	Average Ontario-foaled Yearling Sales Price	Average sales price of Ontario-foaled yearlings sold at all Thoroughbred and Standardbred yearling auction sales in Canada and the US Note: Quarter Horse yearling sales are conducted privately and are therefore excluded from this metric	\$/yearling			
7	Average Field Size	Average number of starters (not unique) per race in Ontario	Starters/Race			
8	Wager to Purse	Total gross wagering on races held at Ontario racetracks, divided by money won by racehorses on races held at Ontario racetracks	Ratio			
		Appropriate return on investment to taxpayers				
9	Total Other Racetrack Revenue	All non-wagering-related revenue generated by Ontario racetracks	M\$			
10	Total FTEs Employed	FTEs associated with the Ontario horse racing industry	Count			
11	Racetrack Capital Reinvestment Rate	Amount of capital invested by racetracks divided by total government funding received from all sources	Percentage			

Note: All metrics supplied by Ontario Racing Management, in accordance with the <u>Funding Agreement</u>.



KEY PERFORMANCE INDICATORS:

Year over Year Colour Status Legend



More self-sufficient sector that sustains jobs									
Metric Name	Metric Name Change vs. Previous Year Colour Status Legend								
Gross Bet on Ontario Races (M\$)	<-5%	≥-5% to <+1.2%	≥+1.2% to <+5%	≥+5%	Not Available				
Gross Wagering Commissions to Racetracks (M\$)	<-2.5%	≥-2.5% to <0%	≥0% to <+2.5%	≥+2.5%	Not Available				
Total Count of Tickets Sold at Racetracks (Count)	<-5%	≥-5% to <+1.2%	≥+1.2% to <+5%	≥+5%	Not Available				
Total # of Unique Starters (Count)	<-2.5%	≥-2.5% to <0%	≥0% to <+2.5%	≥+2.5%	Not Available				
Total Number of Registered Foals (Count)	<-2.5%	≥-2.5% to <0%	≥0% to <+2.5%	≥+2.5%	Not Available				
Average Ontario-foaled Yearling Sales Price (\$/Yearling)	<-10%	≥-10% to <0%	≥0% to <+10%	≥+10%	Not Available				
Metric Name		Actual	Value Colour Status I	Legend					
Average Field Size (# of Starters per Race)	<7.5	≥7.5 to <8.0	≥8.0 to <8.4	≥8.4	Not Available				
Wager to Purse (Ratio)	<0.5	≥0.5 to <1.0	≥1.0 to <4.0	≥4.0	Not Available				
Арр	ropriate return o	on investment to	taxpayers						
Metric Name		Change vs. P	revious Year Colour S	tatus Legend					
Total Other Racetrack Revenue (M\$)	<-2.5%	≥-2.5% to <0%	≥0% to <+2.5%	≥+2.5%	Not Available				
Total FTEs Employed (Count)		Data collected periodically.							
Metric Name		Actual	Value Colour Status I	Legend					
Racetrack Capital Reinvestment Rate (%)	<+3%	≥3% to <+10%	≥+10% to <+20%	≥+20%	Not Available				



4/4/5 REPORTING SCHEDULE: FY 2021-22



This report uses 4/4/5 (or '445') quarterly reporting periods, rather than fiscal quarter reporting:

- Fiscal periods are broken out by weeks, with each week starting/ending on the same day of the week
- Each fiscal quarter has a total of 13 weeks (1st and 2nd months have 4 weeks, 3rd month has 5 weeks)

Why 4/4/5?

- Year over year comparisons (by week, month or quarter) are easier, with the same number of Fridays, Saturdays and Sundays in each reporting period
- This approach will increase reporting consistency and year over year variance analysis

FY 2022: 4/4/5 Reporting Calendar

			_					L									_
		Week	1	1	2	3	4		1	2	3	4	1	2	3	4	5
Q1: April 1, 2021 to		Sunday		04-Apr	11-Apr	18-Apr	25-Apr	Ī	02-May	09-May	16-May	23-May	30-May	06-Jun	13-Jun	20-Jun	27-Jun
July 3, 2021	Q1	Thursday	01-Apr	08-Apr	15-Apr	22-Apr	29-Apr		06-May	13-May	20-May	27-May	03-Jun	10-Jun	17-Jun	24-Jun	01-Jul
• '		Saturday	03-Apr	10-Apr	17-Apr	24-Apr	01-May		08-May	15-May	22-May	29-May	05-Jun	12-Jun	19-Jun	26-Jun	03-Jul
03 . July 4, 2024 to																	
Q2: July 4, 2021 to	Q2	Sunday		04-Jul	11-Jul	18-Jul	25-Jul		01-Aug	08-Aug	15-Aug	22-Aug	29-Aug	05-Sep	12-Sep	19-Sep_	26-Sep
October 2, 2021	ŲŽ	Saturday		10-Jul	17-Jul	24-Jul	31-Jul		07-Aug	14-Aug	21-Aug	28-Aug	04-Sep	11-Sep	18-Sep	25-Sep	02-Oct
Q3: October 3, 2021 to	02	Sunday		03-Oct	10-Oct	17-Oct	24-Oct		31-Oct	07-Nov	14-Nov	21-Nov	28-Nov	05-Dec	12-Dec	19-Dec	26-Dec
January 1, 2022	Q3	Saturday		09-Oct	16-Oct	23-Oct	30-Oct		06-Nov	13-Nov	20-Nov	27-Nov	04-Dec	11-Dec	18-Dec	25-Dec	01-Jan
•								_									
Q4: January 2, 2022 to		Sunday		02-Jan	09-Jan	16-Jan	23-Jan		30-Jan	06-Feb	13-Feb	20-Feb	27-Feb	06-Mar	13-Mar	20-Mar	27-Mar
March 31, 2022	Q4	Thursday		06-Jan	13-Jan	20-Jan	27-Jan		03-Feb	10-Feb	17-Feb	24-Feb	03-Mar	10-Mar	17-Mar	24-Mar	31-Mar
		Saturday		08-Jan	15-Jan	22-Jan	29-Jan		05-Feb	12-Feb	19-Feb	26-Feb	05-Mar	12-Mar	19-Mar	26-Mar	
								L									



5 weeks

4 weeks

4 weeks

EXECUTIVE SUMMARY

FY 2021-22 Q3 (April 1, 2021 – January 1, 2022)



- Wagering: Gross bet on Ontario races grew slightly (+3.0%) on a year over year basis. Race days and races also improved (+2.0%) and (+4.2%). However, wagering was down slightly on a per race basis (-1.1%).
- Horse Supply: Unique starters fell across all breeds (-4.2% overall). Thoroughbreds were close to flat (-1.7%), Standardbreds had a more significant drop (-5.1%), while Quarter Horse had a much larger decline (-15.4%).
- Financial: Gross commissions increased versus last year (+8.8%) and other racetrack revenue increased significantly (+431.9%) largely due to closure of the track in the last year

^{*} NOTE: This report is using a 4/4/5 quarterly reporting format, which consists of 4 weeks, 4 weeks and 5 weeks versus 3 calendar months. This format allows for better year over year reporting, as the same number of weekends will appear in a fiscal quarter. The third quarter covers the period from October 3, 2021, to January 1, 2022.



PERFORMANCE DASHBOARD (INDUSTRY)





- Industry Gross Bet was slightly up (+3%) driven by increase in Race days (+2.0%) and races were up (+4.2%).
- Unique starters were down (-4.2%), inline with the decrease in average field size (-3.3%).
- Wagering commissions were up (+8.8%) due to loosened COVID restrictions on customers, both at tracks and teletheatres. Other racetrack revenue improved significantly compared to similar period last year.

Year to Date Actual	Year to Date Prior Year	Change (%) ²		
that sustains jobs				
886.3	860.4	3.0%		
143.5	131.9	8.8%		
18,174,302	131,037	13769.6%		
6,001	-4.2%			
Data collected annually.				
	Data collected annually.			
7.9	8.2	-3.3%		
6.1	6.6	-8.2%		
tment to taxpayers				
67.3	12.6	431.9%		
Please view the Economic II	mpact Study at: https://about.c	olg.ca/horse-racing-landing/		
12.1%	28.6%			
	886.3 143.5 18,174,302 6,001 7.9 6.1 ment to taxpayers 67.3 Please view the Economic In	### that sustains jobs 886.3		

¹ Average Ontario Yearling Sales Price is for Thoroughbred & Standardbred only. Quarter Horse yearling sales are conducted privately and, therefore, excluded from this metric.

² Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours. The Average Field Size, Wager to Purse ratios and Racetrack Capital Reinvestment Rates are coloured based on "Actual Value". Please refer to the colour legend on Slide 4.



PERFORMANCE DASHBOARD (THOROUGHBRED)

Year to Date View: FY 2021-22 Q3 (April 1, 2021 – January 1, 2022)



- Races increased compared to last year (+3.7%) inline with race days (+2.2%). Gross bet grew versus the previous fiscal year (+6.3%).
- Unique starters saw a slight drop (-1.7%). Average field size was up marginally (+1.1%), with increases in starters (+4.9%) inline with the increase in races.
- Commission revenues had a healthy increase compared with last year (+10.2%) due to lessened restrictions on Ontario wagering customers. Other Racetrack Revenues increased significantly compared to similar period last year.

Metric Name	Year to Date Actual	Year to Date Prior Year	Change (%) ²
More self-sufficient sector	that sustains jobs		
Gross Bet on Ontario Races (M\$)	533.9	502.3	6.3%
Gross Wagering Commissions to Racetracks (M\$)	116.8	106.0	10.2%
Total Count of Tickets Sold at Racetracks (Count)	8,239,470	16,698	49244.1%
Total # of Unique Starters (Count)	2,312	-1.7%	
Total Number of Registered Foals (Count)		Data collected annually.	
Average Ontario-foaled Yearling Sales Price (\$/Yearling) ¹		Data collected annually.	
Average Field Size (Ratio: # of Starters per Race) ²	8.4	8.3	1.1%
Wager to Purse (Ratio) ²	7.8	8.6	-9.3%
Appropriate return on inves	tment to taxpayers		
Total Other Racetrack Revenue (M\$)	54.2	11.0	392.2%
Total FTEs Employed (Count)	Please view the Economic I	mpact Study at: https://about.o	olg.ca/horse-racing-landing/
Racetrack Capital Reinvestment Rate (%) ²	13.9%	12.4%	11.8%

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PERFORMANCE DASHBOARD (STANDARDBRED)





Key Points:

- Races and race days both went up through Q3 (+4.8% and +2.2% respectively). However, Gross bet dipped a little (-1.6%).
- Unique starters dropped (-5.1%) and average field size matched its decline (-4.7%). Starters also remained flat. Tracks continued to increase the # of races per race day at the expense of field sizes.
- Gross commissions increased marginally versus FY 2021 (+2.6%) while other racetrack revenue increased significantly (+903%) over a lower base from last year, as customers returned to live racing.

Metric Name	Year to Date Actual Year to Date Prior Ye		Change (%) ²				
More self-sufficient sector that sustains jobs							
Gross Bet on Ontario Races (M\$)	350.3	356.2	-1.6%				
Gross Wagering Commissions to Racetracks (M\$)	26.4	25.8	2.6%				
Total Count of Tickets Sold at Racetracks (Count)	9,849,946	114,339	8514.7%				
Total # of Unique Starters (Count)	3,502	3,690	-5.1%				
Total Number of Registered Foals (Count)	Data collected annually.						
Average Ontario-foaled Yearling Sales Price (\$/Yearling) 1	Data collected annually.						
Average Field Size (Ratio: # of Starters per Race) ²	7.8	8.2	-4.7%				
Wager to Purse (Ratio) ²	4.7	5.2	-9.3%				
Appropriate return on inves	tment to taxpayers						
Total Other Racetrack Revenue (M\$)	12.4	1.2	903.0%				
Total FTEs Employed (Count)	Please view the Economic Impact Study at: https://about.olg.ca/horse-racing-landing/						

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10.7%

7.2%



48.6%

Racetrack Capital Reinvestment Rate (%) 2

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PERFORMANCE DASHBOARD (QUARTER HORSE)

Year to Date View: FY 2021-22 Q3 (April 1, 2021 – January 1, 2022)



Key Points:

- Races and race days both declined (-7.8% and -4.8% respectively). Despite fewer opportunities to wager, Quarter Horse gross bet was up versus the prior year (+11.1%), and wagers placed per race had a healthy increase (+20.5%).
- Unique starters fell significantly (-15.4%) while Average field size remained flat compared to last year
- Gross commissions had a major jump (+82.8%) and other racetrack revenue also had a very large increase (+56.9%) due to customers returning to the track.

Metric Name	Year to Date Actual	Year to Date Prior Year	Change (%) ²				
More self-sufficient sector	that sustains jobs						
Gross Bet on Ontario Races (M\$)	2.1	1.9	11.1%				
Gross Wagering Commissions to Racetracks (M\$)	0.3	0.2	82.8%				
Total Count of Tickets Sold at Racetracks (Count)	84,886	0	N/A				
Total # of Unique Starters (Count)	187	220	-15.0%				
Total Number of Registered Foals (Count)	Data collected annually.						
Average Ontario-foaled Yearling Sales Price (\$/Yearling) ¹	Data collected annually.						
Average Field Size (Ratio: # of Starters per Race) ²	6.0	6.0	-0.3%				
Wager to Purse (Ratio) ²	0.7	0.7	7.8%				
Appropriate return on investment to taxpayers							
Total Other Racetrack Revenue (M\$)	0.6	0.4	56.9%				
Total FTEs Employed (Count)	Please view the Economic Impact Study at: https://about.olg.ca/horse-racing-landing/						

8.7%

3.4%



153.0%

Racetrack Capital Reinvestment Rate (%) 2

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PERFORMANCE DASHBOARD (INDUSTRY)





- Race days and races improved compared to last year (+6.8% and +4.9%, respectively). Gross handle also improved (+4.7%) compared with same period last year.
- Unique starters were down (-8.2%), with declines for all breeds. Average field size also decreased (-5.5%) with starter counts (-0.9%) remained almost flat compared to last year.
- Wagering commissions improved significantly in Q3 (+10.7%), while other racetrack revenues increased by +448.9% compared to Q3 last year.

Metric Name	Q1	Q2	Q3	Q4	YTD ²				
More self-sufficient sector that sustains jobs									
Gross Bet on Ontario Races (M\$)	108.1	454.0	324.3	N/A	886.3				
Gross Wagering Commissions to Racetracks (M\$)	33.5	59.4	50.6	N/A	143.5				
Total Count of Tickets Sold at Racetracks (Count)	1,343,668	9,618,457	7,212,177	N/A	18,174,302				
Total # of Unique Starters (Count)	3,500	5,059	4,125	N/A	6,001				
Total Number of Registered Foals (Count)	Data collected annually.								
Average Ontario-foaled Yearling Sales Price (\$/Yearling) 1	Data collected annually.								
Average Field Size (Ratio: # of Starters per Race) ²	8.1	7.8	8.0	N/A	7.9				
Wager to Purse (Ratio) ²	7.4	6.0	5.8	N/A	6.1				
Appro	opriate return on in	nvestment to taxpay	yers						
Total Other Racetrack Revenue (M\$)	19.0	26.1	22.2	N/A	67.3				
Total FTEs Employed (Count)	Please v	view the Economic Impa	ict Study at: https://abo	ut.olg.ca/horse-racing-	landing/				
Racetrack Capital Reinvestment Rate (%) ²	18.8 %	14.5 %	4.9 %	N/A	12.1 %				
1 Average Ontario Vegrling Sales Price is for Thoroughbred & Standardbred only. Quarter Horse yearling sales are conducted privately and, therefore, excluded from this metric									

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² Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours. The Average Field Size, Wager to Purse ratios and Racetrack Capital Reinvestment Rates are coloured based on "Actual Value". Please refer to the colour legend on Slide 4.



PERFORMANCE DASHBOARD (THOROUGHBRED)





- Races run improved significantly compared to Q3 FY 2021 (+14.4%) inline with increase in race days (+18.4%). The gross bet increased (+10.8%).
- Unique starters counts dropped from the previous Q3 (-5.3%). Average field size saw decrease as well (-3.0%).
- Commission revenues were up (+13.5%).

Metric Name	Q1	Q2	Q3	Q4	YTD ²			
More self-sufficient sector that sustains jobs								
Gross Bet on Ontario Races (M\$)	66.5	285.3	182.1	N/A	533.9			
Gross Wagering Commissions to Racetracks (M\$)	30.7	46.1	40.0	N/A	116.8			
Total Count of Tickets Sold at Racetracks (Count)	609,470	4,603,948	3,026,052	N/A	8,239,470			
Total # of Unique Starters (Count)	1,211	1,932	1,655	N/A	2,312			
Total Number of Registered Foals (Count) Data collected annually.								
Average Ontario-foaled Yearling Sales Price (\$/Yearling) 1	Data collected annually.							
Average Field Size (Ratio: # of Starters per Race) ²	8.8	7.9	8.9	N/A	8.4			
Wager to Purse (Ratio) ²	9.2	8.5	6.5	N/A	7.8			
Appro	opriate return on in	vestment to taxpay	yers					
Total Other Racetrack Revenue (M\$)	14.1	19.1	21.1	N/A	54.2			
Total FTEs Employed (Count)	Please v	view the Economic Impa	ct Study at: https://abo	ut.olg.ca/horse-racing-	landing/			
Racetrack Capital Reinvestment Rate (%) ²	19.3 %	19.9 %	1.0 %	N/A	13.9 %			

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PERFORMANCE DASHBOARD (STANDARDBRED)





- Race days were up compared to previous Q3 (+4.3%), with more races being ran on those days (+3.2%). Gross bet dropped slightly (-2.2%).
- Unique starters fell (-10.0%), while average field size declined to a lesser degree (-6.3%). Starters were down (-3.3%) as tracks increased the # of races per race day at the expense of slightly smaller average field sizes.
- Gross commissions remained almost identical to Q3 (+0.8%).

Metric Name	Q1	Q2	Q3	Q4	YTD ²				
More self-sufficient sector that sustains jobs									
Gross Bet on Ontario Races (M\$)	41.4	167.3	141.6	N/A	350.3				
Gross Wagering Commissions to Racetracks (M\$)	2.8	13.1	10.5	N/A	26.4				
Total Count of Tickets Sold at Racetracks (Count)	727,930	4,958,001	4,164,015	N/A	9,849,946				
Total # of Unique Starters (Count)	2,195	2,946	2,283	N/A	3,502				
Total Number of Registered Foals (Count)	Data collected annually.								
Average Ontario-foaled Yearling Sales Price (\$/Yearling) 1	Data collected annually.								
Average Field Size (Ratio: # of Starters per Race) ²	8.0	7.8	7.8	N/A	7.8				
Wager to Purse (Ratio) ²	5.8	4.2	5.2	N/A	4.7				
Appro	opriate return on in	vestment to taxpay	yers						
Total Other Racetrack Revenue (M\$)	4.7	6.7	1.1	N/A	12.4				
Total FTEs Employed (Count)	Please v	view the Economic Impa	ct Study at: https://abo	ut.olg.ca/horse-racing-	landing/				
Racetrack Capital Reinvestment Rate (%) ²	19.7 %	10.0 %	7.5 %	N/A	10.7 %				

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PERFORMANCE DASHBOARD (QUARTER HORSE)





Q4

Key Points:

Metric Name

- Races declined (-4.2%) while race days remained flat compared to prior Q3. Despite this, Quarter Horse gross bet increased significantly compared to the prior Q3 (+37.8%).
- Unique starters had a significant drop compared to the year-ago quarter (-11.9%). Average field size also fell (-11.7%), with a significant decline in starters (-15.4%) even larger than the fall in number of races.
- Despite weaker horse supply, financial performance improved over a weak base from FY 2021 as gross commissions improved significantly (+73.2%).

Q2

Q3

Q1

Gross Bet on Ontario Races (M\$)	0.2	1.3	0.6	N/A	2.1			
Gross Wagering Commissions to Racetracks (M\$)	0.0	0.2	0.1	N/A	0.3			
Total Count of Tickets Sold at Racetracks (Count)	6,268	56,508	22,110	N/A	84,886			
Total # of Unique Starters (Count)	94	181	187	N/A	187			
Total Number of Registered Foals (Count)	Data collected annually.							
Average Ontario-foaled Yearling Sales Price (\$/Yearling) 1	Data collected annually.							
Average Field Size (Ratio: # of Starters per Race) ²	5.7	6.1	5.8	N/A	6.0			
Wager to Purse (Ratio) ²	0.7	0.8	0.6	N/A	0.7			
Appro	opriate return on in	vestment to taxpay	yers					
Total Other Racetrack Revenue (M\$)	0.2	0.3	0.0	N/A	0.6			
Total FTEs Employed (Count)	Please view the Economic Impact Study at: https://about.olg.ca/horse-racing-landing/							
Racetrack Capital Reinvestment Rate (%) ²	10.5 %	3.9 %	19.6 %	N/A	8.7 %			

More self-sufficient sector that sustains jobs

² Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours. The Average Field Size, Wager to Purse ratios and Racetrack Capital Reinvestment Rates are coloured based on "Actual Value". Please refer to the colour legend on Slide 4.



YTD²

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RESTRICTIONS & LIMITATIONS



This report was prepared by a Performance Management Excellence Group (PMEG) led by the Ontario Lottery and Gaming Corporation (OLG), using reports and assessments provided by Ontario Racing Management, based on information received from third party sources.

Readers are cautioned that past performance may not be indicative of future results. Any conclusion, forecast, projection or other forward-looking information is inherently subject to change and uncertainty, and actual results may differ materially.

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