

# Ontario Horse Racing Industry Performance Results [Fiscal Year 2019-20 Q1]

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# PERFORMANCE MANAGEMENT EXCELLENCE GROUP (PMEG)

## **BACKGROUND**

The Performance Management Excellence Group or "PMEG" is a horse racing industry working group, established and led by the Ontario Lottery and Gaming Corporation (OLG) with representation from government agencies, that is committed to building a sustainable horse racing industry by providing up-to-date facts and information related to the horse racing sector in Ontario.

# **OVERARCHING GOAL**

Contributing to the efficient and effective management of funding through a systematic and integrated approach to performance management.

### **Members**:

Ontario Lottery & Gaming Corporation (OLG)

Ministry of Finance (MOF)

Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA)

Alcohol and Gaming Commission of Ontario (AGCO)



# **KEY PERFORMANCE INDICATORS DEFINED**

#	Name	Definition	Unit of Measure	Data Source
1	Gross Bet on Ontario Races	<ul><li>Total gross wagering on Ontario races</li></ul>	M\$	Canadian Pari-Mutuel Agency
2	Total Count of Tickets Sold at Racetracks	<ul> <li>Total number of wagering tickets sold live at all racetracks across Ontario</li> </ul>	Count	Racetracks
3	Average Ontario Yearling Sales Price	(Onland alla abroda)		Canadian Thoroughbred Horse Society; Standardbred Canada; Ontario Racing
4	Average Field Size	<ul> <li>Average number of starters (not unique) per race in Ontario</li> </ul>	Starters/Race	Equibase Company LLC; Standardbred Canada; Ontario Racing
5	Total # of Unique Starters	<ul> <li>Total # of unique horses starting a race in Ontario</li> </ul>	Count	Equibase Company LLC; Standardbred Canada; Ontario Racing



# **EXECUTIVE SUMMARY [FISCAL YEAR 2019-20 Q1]**

- In the first three months of Fiscal Year 2019-20 (April 1 June 30, 2019), gross wagering on Ontario races increased by 11.9% relative to the same period the prior year, driven by double-digit growth in both the Thoroughbred and Standardbred handle.
- The volume of betting tickets sold live, at racetracks across Ontario, saw a decline compared to the previous year (-2.5%), mostly driven by Standardbred (-6.9%). When normalizing for the number of races, the count of tickets sold live per race decreased by 5.0%.
- The Ontario horse racing industry experienced a horse supply setback this quarter relative to FY 2018-19 Q1, as demonstrated by a lower number of unique starters (-4.4%) across all breeds.



# PERFORMANCE DASHBOARD [INDUSTRY]

Ontario Horse Racing Industry Performance Dashboard - Fiscal Year 2019-20 Year to Date (Apr 1, 2019 - Jun 30, 2019)

### **VISION**

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario

### **MISSION**

Building a sustainable horse racing industry in Ontario through fact-based decision-making

### **VALUES**

Accountability • Integrity • Respect • Transparency



	Year to Date		
	Actual	Prior Year	Change (%) <sup>2</sup>
More self-sufficient sector that sustain	ins jobs		
Gross Bet on Ontario Races (M\$)	281.6	251.6	11.9%
Total Count of Tickets Sold at Racetracks (Count)	2,083,986	2,138,350	-2.5%
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>		Data collected annually.	
Average Field Size (# of Starters per Race)	7.6	7.8	-1.9%
Total # of Unique Starters (Count)	4,059	4,248	-4.4%

Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

<sup>&</sup>lt;sup>2</sup> The change vs. previous year colour status compares the performance results to the previous year's results using threshold ranges to allocate colours. Please refer to the colour status legend below.

	Change vs. Previous Year Colour Status Legend							
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
Avg Ontario Yearling Price	<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable			
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend							
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
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# PERFORMANCE DASHBOARD [THOROUGHBRED]

Ontario Horse Racing Industry Performance Dashboard - Fiscal Year 2019-20 Year to Date (Apr 1, 2019 - Jun 30, 2019)

### VISION

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario

### **MISSION**

Building a sustainable horse racing industry in Ontario through fact-based decision-making

### **VALUES**

Accountability • Integrity • Respect • Transparency



	Year to Date		
	Actual	Prior Year	Change (%) <sup>2</sup>
More self-sufficient sector that sustain	ins jobs		
Gross Bet on Ontario Races (M\$)	160.4	143.7	11.6%
Total Count of Tickets Sold at Racetracks (Count)	1,206,447	1,199,122	0.6%
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>		Data collected annually.	
Average Field Size (# of Starters per Race)	7.4	7.8	-4.3%
Total # of Unique Starters (Count)	1,399	1,459	-4.1%

<sup>&</sup>lt;sup>1</sup> Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

<sup>&</sup>lt;sup>2</sup> The change vs. previous year colour status compares the performance results to the previous year's results using threshold ranges to allocate colours. Please refer to the colour status legend below.

	Change vs. Previous Year Colour Status Legend							
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
Total Count of Tickets Sold	100/		≥0% up to <+2.5%	≥+2.5%	Not Applicable			
Avg Ontario Yearling Price			≥0% up to <+10% ≥+10%		Not Applicable			
Unique Starters			≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend							
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			



# PERFORMANCE DASHBOARD [STANDARDBRED]

Ontario Horse Racing Industry Performance Dashboard - Fiscal Year 2019-20 Year to Date (Apr 1, 2019 - Jun 30, 2019)

### VISION

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario

### **MISSION**

Building a sustainable horse racing industry in Ontario through fact-based decision-making

### **VALUES**

Accountability 

Integrity 

Respect 

Transparency



	Year to Date		
	Actual	Prior Year	Change (%) <sup>2</sup>
More self-sufficient sector that sustain	ins jobs		
Gross Bet on Ontario Races (M\$)	120.8	107.3	12.6%
Total Count of Tickets Sold at Racetracks (Count)	849,288	911,773	-6.9%
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>		Data collected annually.	
Average Field Size (# of Starters per Race)	7.7	7.8	-1.1%
Total # of Unique Starters (Count)	2,518	2,575	-2.2%
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Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

<sup>&</sup>lt;sup>2</sup> The change vs. previous year colour status compares the performance results to the previous year's results using threshold ranges to allocate colours. Please refer to the colour status legend below.

	Change vs. Previous Year Colour Status Legend							
		_						
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
Avg Ontario Yearling Price	<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable			
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
			Actual Value Colour Status Legend	t				
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
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# PERFORMANCE DASHBOARD [QUARTER HORSE]

Ontario Horse Racing Industry Performance Dashboard - Fiscal Year 2019-20 Year to Date (Apr 1, 2019 - Jun 30, 2019)

### VISION

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario

### **MISSION**

Building a sustainable horse racing industry in Ontario through fact-based decision-making

### **VALUES**

Accountability 

Integrity 

Respect 

Transparency



	Year to Date		
	Actual	Prior Year	Change (%) <sup>2</sup>
More self-sufficient sector that sustain	ins jobs		
Gross Bet on Ontario Races (M\$)	0.4	0.6	-31.3%
Total Count of Tickets Sold at Racetracks (Count)	28,251	27,455	2.9%
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>		Data collected annually.	
Average Field Size (# of Starters per Race)	6.4	7.5	-14.9%
Total # of Unique Starters (Count)	142	214	-33.6%

Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

<sup>&</sup>lt;sup>2</sup> The change vs. previous year colour status compares the performance results to the previous year's results using threshold ranges to allocate colours. Please refer to the colour status legend below.

Change vs. Previous Year Colour Status Legend							
<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
ontario Yearling Price <-10% ≥-10% up to <0%		≥0% up to <+10%	≥0% up to <+10% ≥+10%				
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
		Actual Value Colour Status Legend	ı				
<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
	<-2.5% <-10% <-2.5%	<-5% ≥-5% up to <+1.2% <-2.5% ≥-2.5% up to <0% <-10% ≥-10% up to <0% <-2.5% ≥-2.5% up to <0%	<-5%       ≥-5% up to <+1.2%       ≥+1.2% up to <+5%         <-2.5%       ≥-2.5% up to <0%       ≥0% up to <+2.5%         <-10%       ≥-10% up to <0%       ≥0% up to <+10%         <-2.5%       ≥-2.5% up to <0%       ≥0% up to <+2.5%         Actual Value Colour Status Legence	<-5%       ≥-5% up to <+1.2%       ≥+1.2% up to <+5%       ≥+5%         <-2.5%       ≥-2.5% up to <0%       ≥0% up to <+2.5%       ≥+2.5%         <-10%       ≥-10% up to <0%       ≥0% up to <+10%       ≥+10%         <-2.5%       ≥-2.5% up to <0%       ≥0% up to <+2.5%       ≥+2.5%         Actual Value Colour Status Legend			



# PERFORMANCE TREND DASHBOARD [INDUSTRY]

Ontario Horse Racing Industry Performance Trend Dashboard - Fiscal Year 2019-20 Year to Date (Apr 1, 2019 - Jun 30, 2019)

To enable and grow a prosperous, dynamic ho	To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario						
Building a sustainable horse raci	MISSION  Building a sustainable horse racing industry in Ontario through fact-based decision-making						
VALUES  Accountability ● Integrity ● Respect ● Transparency				Performance Management Exc	cellence Group		
	Q1	Q2	Q3	Q4	YTD		
	More self-sufficient sector that sustains jobs						
Gross Bet on Ontario Races (M\$)	281.6				281.6		
Total Count of Tickets Sold at Racetracks (Count)	2,083,986				2,083,986		
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>			Data collected annually.				

7.6

4.059

VISION

<sup>&</sup>lt;sup>2</sup> Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours.

· .									
		Year Over Year Change Colour Status Legend <sup>2</sup>							
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable				
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable				
Avg Ontario Yearling Price	<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable				
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable				
	Actual Value Colour Status Legend								
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable				
_									



7.6

4.059

Average Field Size (# of Starters per Race)

Total # of Unique Starters (Count)

<sup>&</sup>lt;sup>1</sup> Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

# PERFORMANCE TREND DASHBOARD [THOROUGHBRED]

Ontario Horse Racing Industry Performance Trend Dashboard - Fiscal Year 2019-20 Year to Date (Apr 1, 2019 - Jun 30, 2019)

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario						
Building a sustainable horse rac	MISSION Building a sustainable horse racing industry in Ontario through fact-based decision-making					
Accountabil	VALUES         Accountability ● Integrity ● Respect ● Transparency					
	Q1	Q2	Q3	Q4	YTD	
More self-sufficient sector that sustains jobs						
Gross Bet on Ontario Races (M\$)	160.4				160.4	
Total Count of Tickets Sold at Racetracks (Count)	1,206,447				1,206,447	
Average Ontario Yearling Sales Price (\$/Yearling) 1	Data collected annually.					
Average Field Size (# of Starters per Race)	7.4				7.4	
Total # of Unique Starters (Count)	1,399				1,399	
1 Average Ontario Vaccing Colos Brico is for Thereughbred and Standardh	ared only Overter bares veerlings	alas are conducted privately and t	thorofore evaluded from this mot	wie.		

Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

<sup>&</sup>lt;sup>2</sup> Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours.

Year Over Year Change Colour Status Legend <sup>2</sup>							
<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend						
<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
	<-2.5% <-10% <-2.5%	<-5% ≥-5% up to <+1.2% <-2.5% ≥-2.5% up to <0% <-10% ≥-10% up to <0% <-2.5% ≥-2.5% up to <0%  Acti	<-5%	<-5%			



# PERFORMANCE TREND DASHBOARD [STANDARDBRED]

Ontario Horse Racing Industry Performance Trend Dashboard - Fiscal Year 2019-20 Year to Date (Apr 1, 2019 - Jun 30, 2019)

To enable and grow a prosperous, dynamic ho	orse racing sector positioned for	long-term viability and success i	n Ontario			
Building a sustainable horse rac	MISSION ing industry in Ontario through	fact-based decision-making				
Accountabili	VALUES ity ● Integrity ● Respect ● Trans	parency	Pe	erformance Management Ex	cellence Group	
	Q1	Q2	Q3	Q4	YTD	
More self-sufficient sector that sustains jobs						
Gross Bet on Ontario Races (M\$)	120.8				120.8	
Total Count of Tickets Sold at Racetracks (Count)	849,288				849,288	
Average Ontario Yearling Sales Price (\$/Yearling) 1	Data collected annually.					
Average Field Size (# of Starters per Race)	7.7				7.7	
Total # of Unique Starters (Count)	2,518				2,518	
1 Average Ontario Vearling Sales Price is for Thoroughbred and Standardh	ared only Quarter horse yearlings	ales are conducted privately and t	herefore, excluded from this met	ic .		

Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric

VISION

<sup>&</sup>lt;sup>2</sup> Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours.

Year Over Year Change Colour Status Legend <sup>2</sup>							
<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend						
<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
	<-2.5% <-10% <-2.5%	<-5% ≥-5% up to <+1.2% <-2.5% ≥-2.5% up to <0% <-10% ≥-10% up to <0% <-2.5% ≥-2.5% up to <0%  Acti	<-5%	<-5%			



# PERFORMANCE TREND DASHBOARD [QUARTER HORSE]

Ontario Horse Racing Industry Performance Trend Dashboard – Fiscal Year 2019-20 Year to Date (Apr 1, 2019 - Jun 30, 2019)

To enable and grow a prosperous, dynamic ho	rse racing sector positioned for	long-term viability and success i	n Ontario			
Building a sustainable horse raci	MISSION ing industry in Ontario through f	fact-based decision-making		PIVK		
Accountabili	VALUES  Accountability ● Integrity ● Respect ● Transparency				Performance Management Excellence Group	
	Q1	Q2	Q3	Q4	YTD	
More self-sufficient sector that sustains jobs						
Gross Bet on Ontario Races (M\$)	0.4				0.4	
Total Count of Tickets Sold at Racetracks (Count)	28,251				28,251	
Average Ontario Yearling Sales Price (\$/Yearling) 1	Data collected annually.					
Average Field Size (# of Starters per Race)	6.4				6.4	
Total # of Unique Starters (Count)	142				142	
<sup>1</sup> Average Ontario Yearling Sales Price is for Thoroughbred and Standardb	ored only. Quarter horse yearling s	ales are conducted privately and, t	herefore, excluded from this me	etric.		

Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric

<sup>&</sup>lt;sup>2</sup> Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours.

Year Over Year Change Colour Status Legend <sup>2</sup>							
<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend						
<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
	<-2.5% <-10% <-2.5%	<-5% ≥-5% up to <+1.2% <-2.5% ≥-2.5% up to <0% <-10% ≥-10% up to <0% <-2.5% ≥-2.5% up to <0%  Acti	<-5%	<-5%			



# **RESTRICTIONS & LIMITATIONS**

This report was prepared by a Performance Management Excellence Group (PMEG) led by the Ontario Lottery and Gaming Corporation (OLG), using information collected by and received from third party sources. This information has not been independently verified by OLG or the PMEG. Readers are cautioned that past performance may not be indicative of future results. Any conclusion, forecast, projection or other forward-looking information is inherently subject to change and uncertainty, and actual results may differ materially. None of OLG, any member of the PMEG or any of our third party sources represents or warrants as to the accuracy, interpretation, completeness, sufficiency or reliability of the information contained herein, and all liability arising from the adoption, use or application of such information by any person is hereby expressly disclaimed.

