

# Ontario Horse Racing Industry Performance Results [Fiscal Year 2018-19 Q3]

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# PERFORMANCE MANAGEMENT EXCELLENCE GROUP (PMEG)

## **BACKGROUND**

The Performance Management Excellence Group or "PMEG" is a horse racing industry working group, established and led by the Ontario Lottery and Gaming Corporation (OLG) with representation from government agencies, that is committed to building a sustainable horse racing industry by providing up-to-date facts and information related to the horse racing sector in Ontario.

# **OVERARCHING GOAL**

Contributing to the efficient and effective management of funding through a systematic and integrated approach to performance management.

### **Members**:

Ontario Lottery & Gaming Corporation (OLG)

Ministry of Finance (MOF)

Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA)

Alcohol and Gaming Commission of Ontario (AGCO)



# **KEY PERFORMANCE INDICATORS DEFINED**

#	Name	Definition	Unit of Measure	Data Source
1	Gross Bet on Ontario Races	<ul><li>Total gross wagering on Ontario races</li></ul>	M\$	Canadian Pari-Mutuel Agency
2	Total Count of Tickets Sold at Racetracks	<ul> <li>Total number of wagering tickets sold live at all racetracks across Ontario</li> </ul>	Count	Racetracks
3	Average Ontario Yearling Sales Price	<ul> <li>Average sales price of Ontario yearlings sold at all Thoroughbred and Standardbred yearling sales (Ontario and abroad)</li> <li>Note: Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.</li> </ul>	\$/yearling	Canadian Thoroughbred Horse Society; Standardbred Canada; Ontario Racing
4	Average Field Size	<ul> <li>Average number of starters (not unique) per race in Ontario</li> </ul>	Starters/Race	Equibase Company LLC; Standardbred Canada; Ontario Racing
5	Total # of Unique Starters	<ul> <li>Total # of unique horses starting a race in Ontario</li> </ul>	Count	Equibase Company LLC; Standardbred Canada; Ontario Racing



# **EXECUTIVE SUMMARY [FISCAL YEAR 2018-19 Q3]**

- In the first nine months of Fiscal Year 2018-19 (April 1 December 31, 2018), gross wagering on Ontario races increased by 2.6% relative to the same period the prior year, largely driven by growth in the Thoroughbred handle. Quarter Horse wagering also showed strong growth, increasing by 15.5% year-over-year.
- The volume of betting tickets sold live, at racetracks across Ontario, saw a decline (-10.7%) compared to the previous year, mostly driven by a notable reduction for Thoroughbred (-13.0%). When normalizing for the number of races, the count of tickets per race decreased by 11.0%.
- The Ontario horse racing industry saw a slight increase in its horse supply (+1.0%), relative to Fiscal Year 2017-18, as demonstrated by a higher number of unique starters for Thoroughbreds (+3.6%), largely offset by lower counts of unique starters for Standardbreds (-0.3%) and Quarter Horses (-3.9%).



# PERFORMANCE DASHBOARD [INDUSTRY]

Ontario Horse Racing Industry Performance Dashboard - Fiscal Year 2018-19 Year to Date (Apr 1, 2018 - Dec 31, 2018)

### **VISION**

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario

### **MISSION**

Building a sustainable horse racing industry in Ontario through fact-based decision-making

### **VALUES**

Accountability • Integrity • Respect • Transparency



	Year to Date				
	Actual	Prior Year	Change (%) <sup>2</sup>		
More self-sufficient sector that sustains jobs					
Gross Bet on Ontario Races (M\$)	892.7	870.4	2.6%		
Total Count of Tickets Sold at Racetracks (Count)	7,076,132	7,925,144	-10.7%		
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>	Data c	ollected annually and currently unav	ailable.		
Average Field Size (# of Starters per Race)	7.9	7.9	-0.8%		
Total # of Unique Starters (Count)	6,660	6,595	1.0%		
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Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

<sup>&</sup>lt;sup>2</sup> The change vs. previous year colour status compares the performance results to the previous year's results using threshold ranges to allocate colours. Please refer to the colour status legend below.

	Change vs. Previous Year Colour Status Legend							
		_						
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
Avg Ontario Yearling Price	<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable			
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend							
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
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# PERFORMANCE DASHBOARD [THOROUGHBRED]

Ontario Horse Racing Industry Performance Dashboard - Fiscal Year 2018-19 Year to Date (Apr 1, 2018 - Dec 31, 2018)

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### **MISSION**

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### **VALUES**

Accountability • Integrity • Respect • Transparency



	Year to Date		
	Actual	Prior Year	Change (%) <sup>2</sup>
More self-sufficient sector that sustain	ins jobs		
Gross Bet on Ontario Races (M\$)	561.4	530.2	5.9%
Total Count of Tickets Sold at Racetracks (Count)	4,297,378	4,939,332	-13.0%
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>	Data o	ollected annually and currently unava	ailable.
Average Field Size (# of Starters per Race)	7.9	8.0	-1.6%
Total # of Unique Starters (Count)	2,460	2,374	3.6%

<sup>&</sup>lt;sup>1</sup> Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

<sup>&</sup>lt;sup>2</sup> The change vs. previous year colour status compares the performance results to the previous year's results using threshold ranges to allocate colours. Please refer to the colour status legend below.

	Change vs. Previous Year Colour Status Legend							
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
Avg Ontario Yearling Price	<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable			
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend							
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
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# PERFORMANCE DASHBOARD [STANDARDBRED]

Ontario Horse Racing Industry Performance Dashboard - Fiscal Year 2018-19 Year to Date (Apr 1, 2018 - Dec 31, 2018)

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### **VALUES**

Accountability 

Integrity 

Respect 

Transparency



	Year to Date		
	Actual	Prior Year	Change (%) <sup>2</sup>
More self-sufficient sector that sustain	ins jobs		
Gross Bet on Ontario Races (M\$)	329.4	338.5	-2.7%
Total Count of Tickets Sold at Racetracks (Count)	2,703,646	2,901,235	-6.8%
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>	Data c	ollected annually and currently unav	ailable.
Average Field Size (# of Starters per Race)	7.9	7.9	-0.8%
Total # of Unique Starters (Count)	3,926	3,936	-0.3%
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Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

<sup>&</sup>lt;sup>2</sup> The change vs. previous year colour status compares the performance results to the previous year's results using threshold ranges to allocate colours. Please refer to the colour status legend below.

	Change vs. Previous Year Colour Status Legend							
		_						
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
Avg Ontario Yearling Price	<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable			
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend							
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
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# PERFORMANCE DASHBOARD [QUARTER HORSE]

Ontario Horse Racing Industry Performance Dashboard - Fiscal Year 2018-19 Year to Date (Apr 1, 2018 - Dec 31, 2018)

### VISION

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario

### **MISSION**

Building a sustainable horse racing industry in Ontario through fact-based decision-making

### **VALUES**

Accountability 

Integrity 

Respect 

Transparency



	Year to Date		
	Actual	Prior Year	Change (%) <sup>2</sup>
More self-sufficient sector that sustain	ins jobs		
Gross Bet on Ontario Races (M\$)	2.0	1.7	15.5%
Total Count of Tickets Sold at Racetracks (Count)	75,108	84,577	-11.2%
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>		Not Applicable	
Average Field Size (# of Starters per Race)	7.4	7.2	3.2%
Total # of Unique Starters (Count)	274	285	-3.9%
			•

Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

<sup>&</sup>lt;sup>2</sup> The change vs. previous year colour status compares the performance results to the previous year's results using threshold ranges to allocate colours. Please refer to the colour status legend below.

	Change vs. Previous Year Colour Status Legend							
		_						
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
Avg Ontario Yearling Price	<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable			
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend							
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
_		•	*	*	*			



# PERFORMANCE TREND DASHBOARD [INDUSTRY]

Ontario Horse Racing Industry Performance Trend Dashboard - Fiscal Year 2018-19 Year to Date (Apr 1, 2018 - Dec 31, 2018)

To enable and grow a prosperous, dynamic ho							
Building a sustainable horse rac							
Accountabili	erformance Management Ex	cellence Group					
	Q1	Q2	Q3	Q4	YTD		
More self-sufficient sector that sustains jobs							
Gross Bet on Ontario Races (M\$)	251.6	369.0	272.2		892.7		
Total Count of Tickets Sold at Racetracks (Count)	2,138,350	3,193,745	1,744,037		7,076,132		
Average Ontario Yearling Sales Price (\$/Yearling) 1	Data collected annually and currently unavailable.						
Average Field Size (# of Starters per Race)	7.8	7.8	8.1		7.9		
Total # of Unique Starters (Count)	4,248	5,116	4,231		6,660		
1							

<sup>&</sup>lt;sup>1</sup> Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

VISION

<sup>&</sup>lt;sup>2</sup> Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours.

Year Over Year Change Colour Status Legend <sup>2</sup>								
<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable				
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable				
<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable				
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable				
Actual Value Colour Status Legend								
<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable				
	<-2.5% <-10% <-2.5%	<-2.5% ≥-2.5% up to <0% <-10% ≥-10% up to <0% <-2.5% ≥-2.5% up to <0%  Acti	<-2.5%	<-2.5%				



# PERFORMANCE TREND DASHBOARD [THOROUGHBRED]

Ontario Horse Racing Industry Performance Trend Dashboard – Fiscal Year 2018-19 Year to Date (Apr 1, 2018 - Dec 31, 2018)

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario							
Building a sustainable horse rac							
Accountabili	rformance Management Exc	cellence Group					
	Q1	Q2	Q3	Q4	YTD		
More self-sufficient sector that sustains jobs							
Gross Bet on Ontario Races (M\$)	143.7	247.7	169.9		561.4		
Total Count of Tickets Sold at Racetracks (Count)	1,199,122	1,921,402	1,176,854		4,297,378		
Average Ontario Yearling Sales Price (\$/Yearling) 1	Data collected annually and currently unavailable.						
Average Field Size (# of Starters per Race)	7.8	7.6	8.4		7.9		
Total # of Unique Starters (Count)	1,459	1,872	1,673		2,460		

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Year Over Year Change Colour Status Legend <sup>2</sup>							
<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend						
<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
	<-2.5% <-10% <-2.5%	<-5% ≥-5% up to <+1.2% <-2.5% ≥-2.5% up to <0% <-10% ≥-10% up to <0% <-2.5% ≥-2.5% up to <0%  Acti	<-5%	<-5%			



# PERFORMANCE TREND DASHBOARD [STANDARDBRED]

Ontario Horse Racing Industry Performance Trend Dashboard - Fiscal Year 2018-19 Year to Date (Apr 1, 2018 - Dec 31, 2018)

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario							
MISSION  Building a sustainable horse racing industry in Ontario through fact-based decision-making							
VALUES  Accountability ● Integrity ● Respect ● Transparency				erformance Management Excellence Group			
	Q1	Q2	Q3	Q4	YTD		
More self-sufficient sector that sustains jobs							
Gross Bet on Ontario Races (M\$)	107.3	120.3	101.8		329.4		
Total Count of Tickets Sold at Racetracks (Count)	911,773	1,232,790	559,083		2,703,646		
Average Ontario Yearling Sales Price (\$/Yearling) 1	Data collected annually and currently unavailable.						
Average Field Size (# of Starters per Race)	7.8	7.8	8.0		7.9		
Total # of Unique Starters (Count)	2,575	2,996	2,379		3,926		
<sup>1</sup> Average Ontario Yearling Sales Price is for Thoroughbred and Standardb	red only. Quarter horse yearling sa	ales are conducted privately and, t	herefore, excluded from this met	ric.			

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VISION

<sup>&</sup>lt;sup>2</sup> Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours.

Year Over Year Change Colour Status Legend <sup>2</sup>							
<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend						
<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
	<-2.5% <-10% <-2.5%	<-5% ≥-5% up to <+1.2% <-2.5% ≥-2.5% up to <0% <-10% ≥-10% up to <0% <-2.5% ≥-2.5% up to <0%  Acti	<-5%	<-5%			



# PERFORMANCE TREND DASHBOARD [QUARTER HORSE]

Ontario Horse Racing Industry Performance Trend Dashboard – Fiscal Year 2018-19 Year to Date (Apr 1, 2018 - Dec 31, 2018)

To enable and grow a prosperous, dynamic ho	n Ontario					
MISSION  Building a sustainable horse racing industry in Ontario through fact-based decision-making						
Accountabili	VALUES ity ● Integrity ● Respect ● Trans	sparency	Performance Management Excellence Group			
	Q1	Q2	Q3	Q4	YTD	
More self-sufficient sector that sustains jobs						
Gross Bet on Ontario Races (M\$)	0.6	1.0	0.4		2.0	
Total Count of Tickets Sold at Racetracks (Count)	27,455	39,553	8,100		75,108	
Average Ontario Yearling Sales Price (\$/Yearling) 1	Not Applicable					
Average Field Size (# of Starters per Race)	7.5	7.3	7.4		7.4	
Total # of Unique Starters (Count)	214	248	179		274	
4.						

<sup>&</sup>lt;sup>1</sup> Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

VISION

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Year Over Year Change Colour Status Legend <sup>2</sup>							
<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable			
<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend						
<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
	<-2.5% <-10% <-2.5%	<-5% ≥-5% up to <+1.2% <-2.5% ≥-2.5% up to <0% <-10% ≥-10% up to <0% <-2.5% ≥-2.5% up to <0%  Acti	<-5%	<-5%			



# **RESTRICTIONS & LIMITATIONS**

This report was prepared by a Performance Management Excellence Group (PMEG) led by the Ontario Lottery and Gaming Corporation (OLG), using information collected by and received from third party sources. This information has not been independently verified by OLG or the PMEG. Readers are cautioned that past performance may not be indicative of future results. Any conclusion, forecast, projection or other forward-looking information is inherently subject to change and uncertainty, and actual results may differ materially. None of OLG, any member of the PMEG or any of our third party sources represents or warrants as to the accuracy, interpretation, completeness, sufficiency or reliability of the information contained herein, and all liability arising from the adoption, use or application of such information by any person is hereby expressly disclaimed.

