

# Ontario Horse Racing Industry Performance Results [Fiscal Year 2017-18 Q3]

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# PERFORMANCE MANAGEMENT EXCELLENCE GROUP (PMEG)

### **BACKGROUND**

The Performance Management Excellence Group or "PMEG" is a horse racing industry working group, established and led by the Ontario Lottery and Gaming Corporation (OLG) with representation from Ontario Racing and government agencies, that is committed to building a sustainable horse racing industry by providing up-to-date facts and information related to the horse racing sector in Ontario.

### **OVERARCHING GOAL**

Contributing to the efficient and effective management of funding through a systematic and integrated approach to performance management.

### **Members:**

Ontario Lottery & Gaming Corporation (OLG)

Ministry of Finance (MOF)

Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA)

Ontario Racing (OR)

Alcohol and Gaming Commission of Ontario (AGCO)



### **KEY PERFORMANCE INDICATORS DEFINED**

#	Name	Definition	Unit of Measure	Data Source
1	Gross Bet on Ontario Races	<ul><li>Total gross wagering on Ontario races</li></ul>	M\$	Canadian Pari-Mutuel Agency
2	Total Count of Tickets Sold at Racetracks	<ul> <li>Total number of wagering tickets sold live at all racetracks across Ontario</li> </ul>	Count	Racetracks
3	Average Ontario Yearling Sales Price	<ul> <li>Average sales price of Ontario yearlings sold at all Thoroughbred and Standardbred yearling sales (Ontario and abroad)</li> <li>Note: Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.</li> </ul>	\$/yearling	Canadian Thoroughbred Horse Society; Standardbred Canada; Ontario Racing
4	Average Field Size	<ul> <li>Average number of starters (not unique) per race in Ontario</li> </ul>	Starters/Race	Equibase Company LLC; Standardbred Canada; Ontario Racing
5	Total # of Unique Starters	<ul> <li>Total # of unique horses starting a race in Ontario</li> </ul>	Count	Equibase Company LLC; Standardbred Canada; Ontario Racing



### **EXECUTIVE SUMMARY [FISCAL YEAR 2017-18 Q3]**

- In the first nine months of Fiscal Year 2017-18 (April 1 December 31, 2017), gross wagering on Ontario races increased by 4.4% relative to the same period the prior year, largely driven by growth in the Thoroughbred handle originating from the United States.
- The volume of betting tickets sold live, at racetracks across Ontario, declined slightly compared to the previous year (-0.7%), driven by decreases for Thoroughbreds (-2.6%) and Quarter Horses (-1.1%) largely offset by an increase for Standardbreds (+2.7%). When normalizing for the number of races, the count of tickets per race increased by 1.5%
- The Ontario horse racing industry continues to experience a horse supply shortage, as demonstrated by a reduced number of unique starters across all breeds relative to Fiscal Year 2016-17. Thoroughbreds and Standardbreds contributed to the bulk of this unfavourable variance.
- To minimize the impact resulting from a reduced horse supply, the number of races declined to maintain average field sizes to levels consistent with the previous year. These adjustments helped partially offset the horse shortage effect, with year-to-date average field sizes down for all breeds (-1.0%) but to a lesser extent than the number of unique starters (-4.0%).



### PERFORMANCE DASHBOARD [INDUSTRY]

Ontario Horse Racing Industry Performance Dashboard - Fiscal Year 2017-18 Year to Date (Apr 1 - Dec 31, 2017)

### **VISION**

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario

#### **MISSION**

Building a sustainable horse racing industry in Ontario through fact-based decision-making

#### **VALUES**



	Year to Date			
	Actual	Prior Year	Change (%) <sup>2</sup>	
More self-sufficient sector that susta	ins jobs			
Gross Bet on Ontario Races (M\$)	870.4	833.6	4.4%	
Total Count of Tickets Sold at Racetracks (Count)	7,962,920	8,019,328	-0.7%	
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>	Data collected annually and not currently available.			
Average Field Size (# of Starters per Race)	7.9	8.0	-1.0%	
Total # of Unique Starters (Count)	6,595	6,867	-4.0%	
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<sup>1</sup> Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

<sup>&</sup>lt;sup>2</sup> The change vs. previous year colour status compares the performance results to the previous year's results using threshold ranges to allocate colours. Please refer to the colour status legend below.

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	Change vs. Previous Year Colour Status Legend							
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
Avg Ontario Yearling Price	<-10% ≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable				
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend							
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			



# PERFORMANCE DASHBOARD [THOROUGHBRED]

Ontario Horse Racing Industry Performance Dashboard - Fiscal Year 2017-18 Year to Date (Apr 1 - Dec 31, 2017)

### **VISION**

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario

#### **MISSION**

Building a sustainable horse racing industry in Ontario through fact-based decision-making

#### **VALUES**



	Year to Date			
	Actual	Prior Year	Change (%) <sup>2</sup>	
More self-sufficient sector that susta	ins jobs			
Gross Bet on Ontario Races (M\$)	530.2	500.7	5.9%	
Total Count of Tickets Sold at Racetracks (Count)	4,939,332	5,071,924	-2.6%	
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>	Data collected annually and not currently available.			
Average Field Size (# of Starters per Race)	8.0	8.1	-1.0%	
Total # of Unique Starters (Count)	2,374	2,479	-4.2%	
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Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric

<sup>&</sup>lt;sup>2</sup> The change vs. previous year colour status compares the performance results to the previous year's results using threshold ranges to allocate colours. Please refer to the colour status legend below.

	Change vs. Previous Year Colour Status Legend						
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable		
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable		
Avg Ontario Yearling Price	<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable		
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable		
	Actual Value Colour Status Legend						
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable		



# PERFORMANCE DASHBOARD [STANDARDBRED]

Ontario Horse Racing Industry Performance Dashboard - Fiscal Year 2017-18 Year to Date (Apr 1 - Dec 31, 2017)

#### VISION

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario

#### **MISSION**

Building a sustainable horse racing industry in Ontario through fact-based decision-making

#### VALUES



	Year to Date			
	Actual	Prior Year	Change (%) <sup>2</sup>	
More self-sufficient sector that susta	ins jobs			
Gross Bet on Ontario Races (M\$)	338.5	331.1	2.2%	
Total Count of Tickets Sold at Racetracks (Count)	2,939,011	2,861,895	2.7%	
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>	Data co	ollected annually and not currently av	railable.	
Average Field Size (# of Starters per Race)	7.9	8.0	-1.0%	
Total # of Unique Starters (Count)	3,936	4,101	-4.0%	

<sup>1</sup> Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

<sup>&</sup>lt;sup>2</sup> The change vs. previous year colour status compares the performance results to the previous year's results using threshold ranges to allocate colours. Please refer to the colour status legend below.

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	Change vs. Previous Year Colour Status Legend							
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
Avg Ontario Yearling Price	<-10% ≥-10% up to <0%		≥0% up to <+10%	≥+10%	Not Applicable			
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend							
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
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### PERFORMANCE DASHBOARD [QUARTER HORSE]

Ontario Horse Racing Industry Performance Dashboard - Fiscal Year 2017-18 Year to Date (Apr 1 - Dec 31, 2017)

### **VISION**

To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario

#### **MISSION**

Building a sustainable horse racing industry in Ontario through fact-based decision-making

#### **VALUES**



	Year to Date			
	Actual	Prior Year	Change (%) <sup>2</sup>	
More self-sufficient sector that susta	ins jobs			
Gross Bet on Ontario Races (M\$)	1.7	1.7	-1.4%	
Total Count of Tickets Sold at Racetracks (Count)	84,577	85,509	-1.1%	
Average Ontario Yearling Sales Price (\$/Yearling) <sup>1</sup>	Data collected annually and not currently available.			
Average Field Size (# of Starters per Race)	7.2	7.4	-2.5%	
Total # of Unique Starters (Count)	285	287	-0.7%	

<sup>1</sup> Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

<sup>&</sup>lt;sup>2</sup> The change vs. previous year colour status compares the performance results to the previous year's results using threshold ranges to allocate colours. Please refer to the colour status legend below.

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	Change vs. Previous Year Colour Status Legend							
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable			
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
Avg Ontario Yearling Price	<-10% ≥-10% up to <0%		≥0% up to <+10%	≥+10%	Not Applicable			
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable			
	Actual Value Colour Status Legend							
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable			
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### PERFORMANCE TREND DASHBOARD [INDUSTRY]

To enable and grow a prosperous, dynamic ho						
Building a sustainable horse raci						
Accountabili	erformance Management Ex	cellence Group				
Q1 Q2 Q3				Q4	YTD	
	More self-suffic	ient sector that sustain	is jobs			
Gross Bet on Ontario Races (M\$)	262.8	348.0	259.5		870.4	
Total Count of Tickets Sold at Racetracks (Count)	2,321,856	3,461,676	2,179,388		7,962,920	
Average Ontario Yearling Sales Price (\$/Yearling) 1	Data collected annually and not currently available.					
Average Field Size (# of Starters per Race)	7.9	7.7	8.2		7.9	
Total # of Unique Starters (Count)	4,302	5,101	4,208		6,595	
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Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric

<sup>&</sup>lt;sup>2</sup> Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours.

	Year Over Year Change Colour Status Legend <sup>2</sup>						
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable		
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable		
Avg Ontario Yearling Price	<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable		
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable		
	Actual Value Colour Status Legend						
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable		
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## PERFORMANCE TREND DASHBOARD [THOROUGHBRED]

To enable and grow a prosperous, dynamic ho	s in Ontario						
Building a sustainable horse raci							
Accountabili	erformance Management Exc	cellence Group					
Q1 Q2 Q3			Q4	YTD			
	More self-suffic	ient sector that sustair	is jobs				
Gross Bet on Ontario Races (M\$)	147.1	230.2	153.0		530.2		
Total Count of Tickets Sold at Racetracks (Count)	1,424,223	2,226,067	1,289,042		4,939,332		
Average Ontario Yearling Sales Price (\$/Yearling) 1	Data collected annually and not currently available.						
Average Field Size (# of Starters per Race)	7.7	7.7 7.7 8.8					
Total # of Unique Starters (Count)	1,439	1,866	1,609		2,374		

<sup>&</sup>lt;sup>1</sup> Average Ontario Yearling Sales Price is for Thoroughbred and Standardbred only. Quarter horse yearling sales are conducted privately and, therefore, excluded from this metric.

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	Year Over Year Change Colour Status Legend <sup>2</sup>						
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable		
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable		
Avg Ontario Yearling Price	<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable		
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable		
	Actual Value Colour Status Legend						
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable		
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## PERFORMANCE TREND DASHBOARD [STANDARDBRED]

To enable and grow a prosperous, dynamic ho	rse racing sector positioned for	long-term viability and succes	s in Ontario			
Building a sustainable horse raci	MISSION ing industry in Ontario through	fact-based decision-making				
Accountabili	VALUES ity ● Integrity ● Respect ● Trans	sparency	Pe	Performance Management Excellence Group		
	Q1	Q2	Q3	Q4	YTD	
	More self-suffic	ient sector that sustain	is jobs			
Gross Bet on Ontario Races (M\$)	115.4	116.9	106.2		338.5	
Total Count of Tickets Sold at Racetracks (Count)	872,406	1,186,918	879,687		2,939,011	
Average Ontario Yearling Sales Price (\$/Yearling) 1	Data collected annually and not currently available.					
Average Field Size (# of Starters per Race)	7.9	7.8	8.1		7.9	
Total # of Unique Starters (Count)	2,663	2,965	2,409		3,936	
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<sup>&</sup>lt;sup>2</sup> Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours.

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	Year Over Year Change Colour Status Legend <sup>2</sup>						
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable		
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable		
Avg Ontario Yearling Price	<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable		
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable		
	Actual Value Colour Status Legend						
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable		
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## PERFORMANCE TREND DASHBOARD [QUARTER HORSE]

To enable and grow a prosperous, dynamic ho						
Building a sustainable horse raci						
Accountabili	erformance Management Ex	cellence Group				
	Q1	Q2	Q3	Q4	YTD	
More self-sufficient sector that sustains jobs						
Gross Bet on Ontario Races (M\$)	0.4	0.9	0.4		1.7	
Total Count of Tickets Sold at Racetracks (Count)	25,227	48,691	10,659		84,577	
Average Ontario Yearling Sales Price (\$/Yearling) 1	Data collected annually and not currently available.					
Average Field Size (# of Starters per Race)	7.4	7.1	7.1		7.2	
Total # of Unique Starters (Count)	200	270	190		285	

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	Year Over Year Change Colour Status Legend <sup>2</sup>					
Gross Bet	<-5%	≥-5% up to <+1.2%	≥+1.2% up to <+5%	≥+5%	Not Applicable	
Total Count of Tickets Sold	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable	
Avg Ontario Yearling Price	<-10%	≥-10% up to <0%	≥0% up to <+10%	≥+10%	Not Applicable	
Unique Starters	<-2.5%	≥-2.5% up to <0%	≥0% up to <+2.5%	≥+2.5%	Not Applicable	
		Act	ual Value Colour Status Lege	end		
Average Field Size	<7.5	≥7.5 up to <8.0	≥8.0 up to <8.4	≥8.4	Not Applicable	



### **RESTRICTIONS & LIMITATIONS**

This report was prepared by a Performance Management Excellence Group (PMEG) led by the Ontario Lottery and Gaming Corporation (OLG), using information collected by and received from third party sources. This information has not been independently verified by OLG or the PMEG. Readers are cautioned that past performance may not be indicative of future results. Any conclusion, forecast, projection or other forward-looking information is inherently subject to change and uncertainty, and actual results may differ materially. None of OLG, any member of the PMEG or any of our third party sources represents or warrants as to the accuracy, interpretation, completeness, sufficiency or reliability of the information contained herein, and all liability arising from the adoption, use or application of such information by any person is hereby expressly disclaimed.

